

TESTING PROGRAM COMPONENTS USING THE MULTIPHASE OPTIMIZATION STRATEGY (MOST)

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Methods for Unpacking the “Black Box” of Programs and Policies
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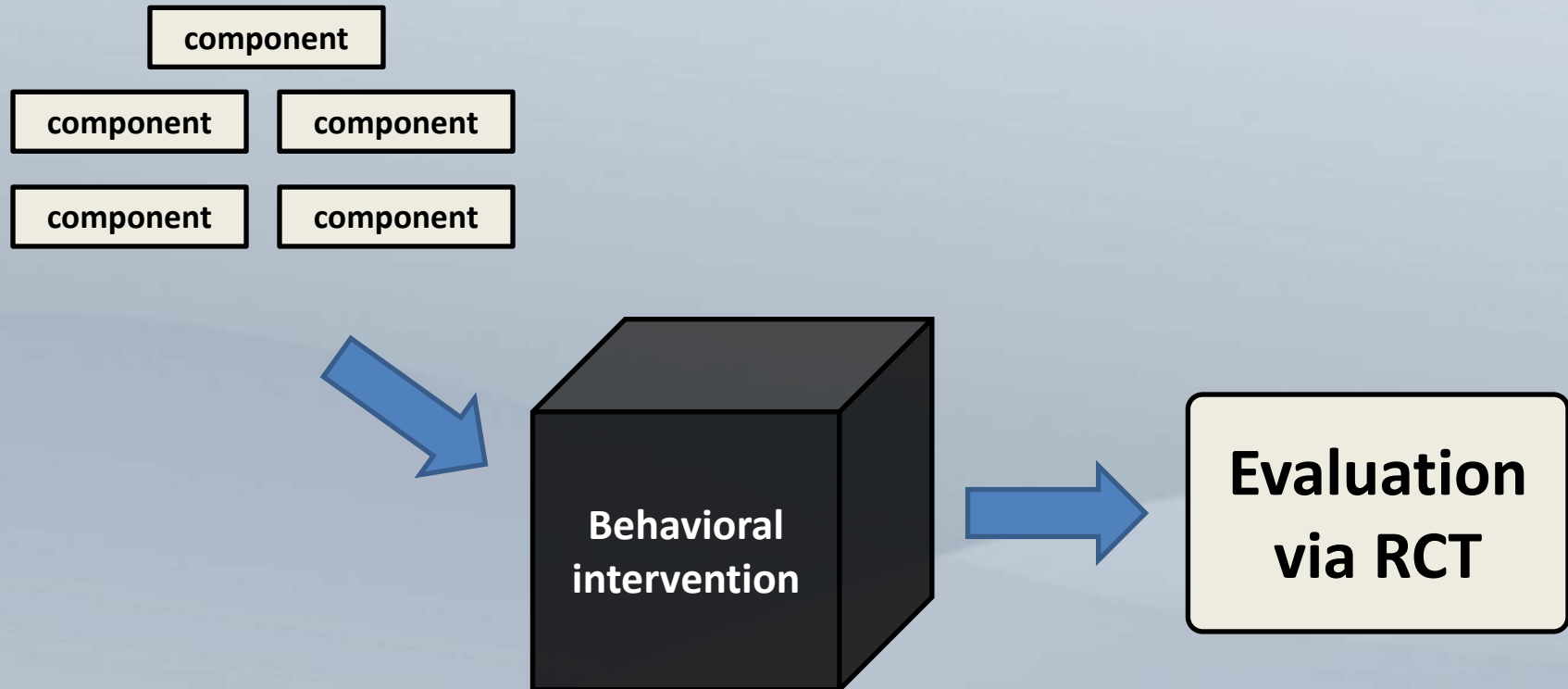
OUTLINE

- What's wrong with business as usual?
- What is MOST? What is optimization?
- Selecting an approach to examine individual components
- Take-home messages

HOW BEHAVIORAL INTERVENTIONS ARE TYPICALLY DEVELOPED AND EVALUATED

- Intervention components are chosen based on scientific theory, clinical experience, etc.
- Combined into a package
- Package is evaluated via a randomized controlled trial (RCT)
- Let's call this the treatment package approach

TREATMENT PACKAGE APPROACH



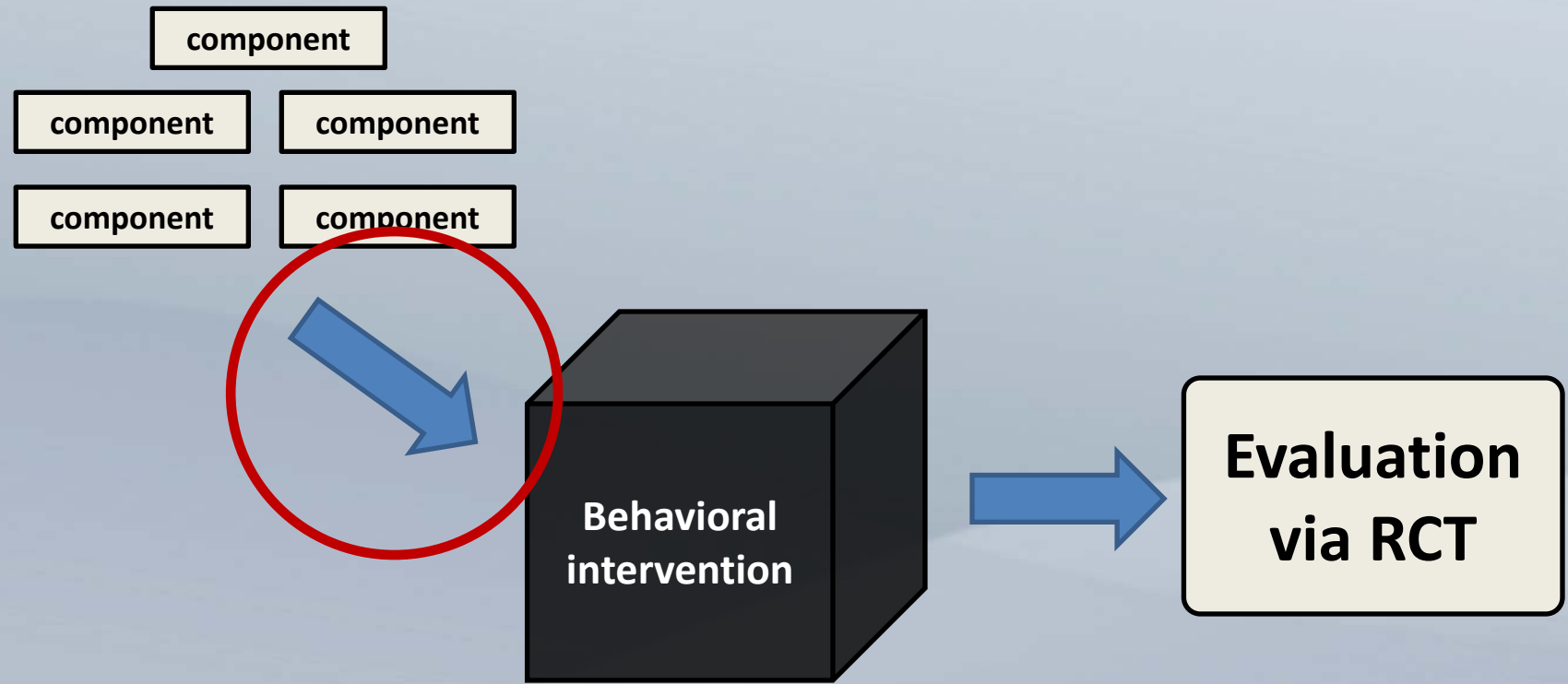
**What's wrong with evaluating a
treatment package via an RCT?**

Absolutely nothing!

THE RCT IS BEST SUITED FOR

- Determining whether a treatment package performs better than
 - A control or comparison group
 - An alternative intervention

TREATMENT PACKAGE APPROACH



WHAT THE RCT CANNOT NOT TELL US

An RCT that finds a significant effect DOES NOT tell us

- Which components are making positive contributions to overall effect
- Whether the inclusion of one component has an impact on the effect of another
- Whether a component's contribution offsets its cost
- Whether all the components are really needed
- How to make the intervention more effective, efficient, and scalable

WHAT THE RCT CANNOT NOT TELL US

An RCT that finds a non-significant effect DOES NOT tell us

- Whether any components are worth retaining
- Whether one component had a negative effect that offset the positive effect of others
- Specifically what went wrong and how to do it better the next time

What is the alternative to sole reliance on the RCT?

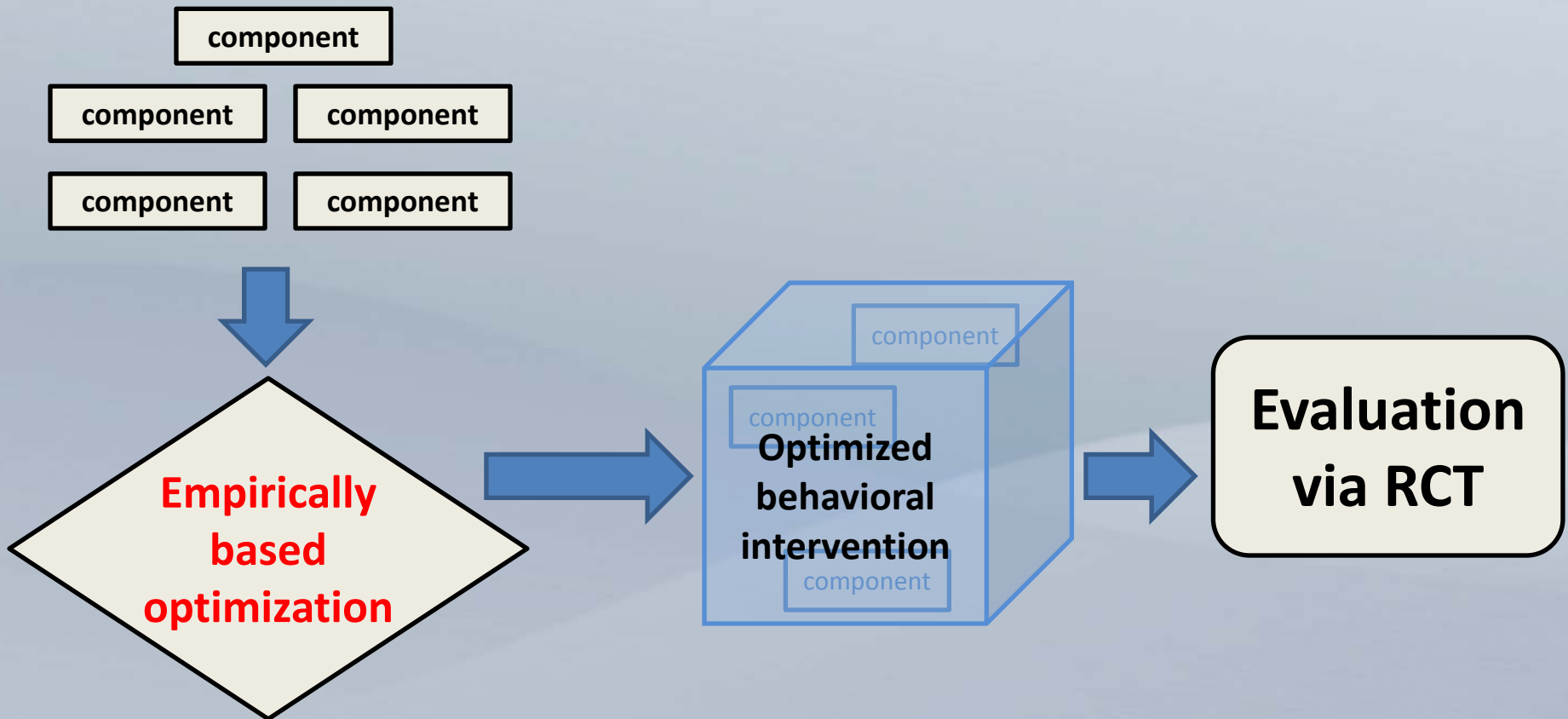
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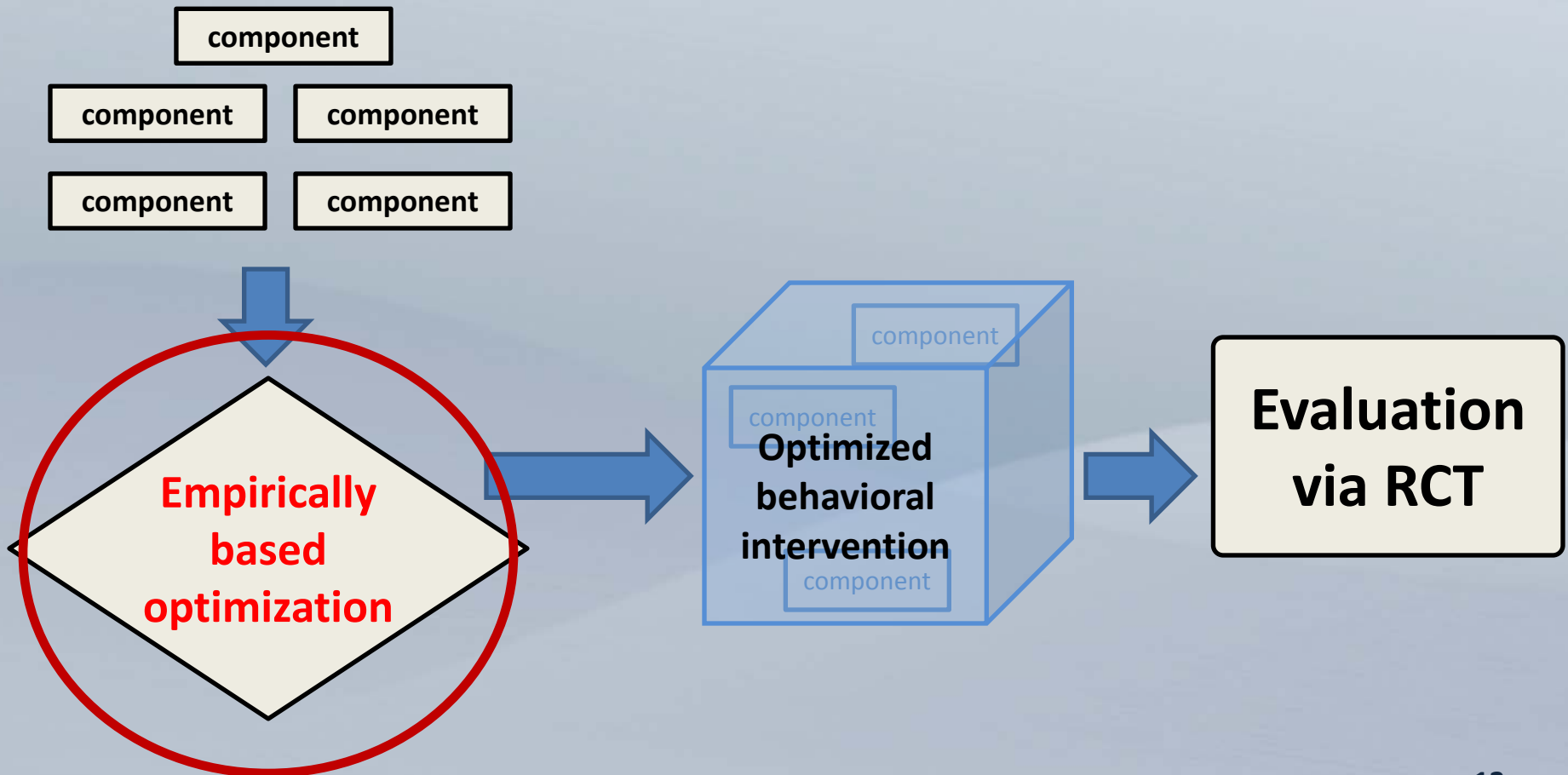
AN ALTERNATIVE: THE MULTIPHASE OPTIMIZATION STRATEGY (MOST)

- An integration of ideas from engineering and the behavioral sciences
- A framework for development, optimization, and evaluation of behavioral interventions
- MOST INCLUDES THE RCT along with other types of experimentation
- Using MOST it is possible to engineer an intervention to meet a specific criterion

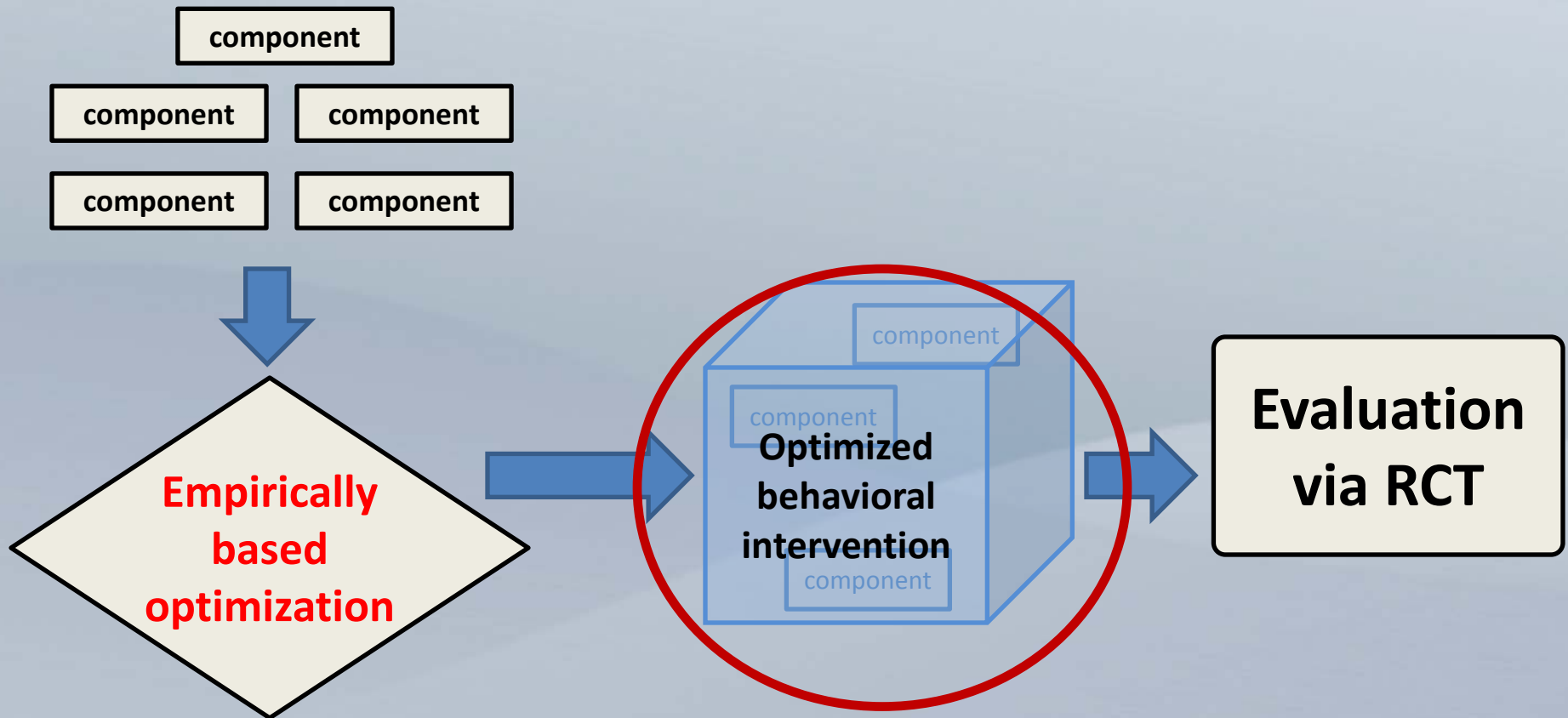
MULTIPHASE OPTIMIZATION STRATEGY (MOST)



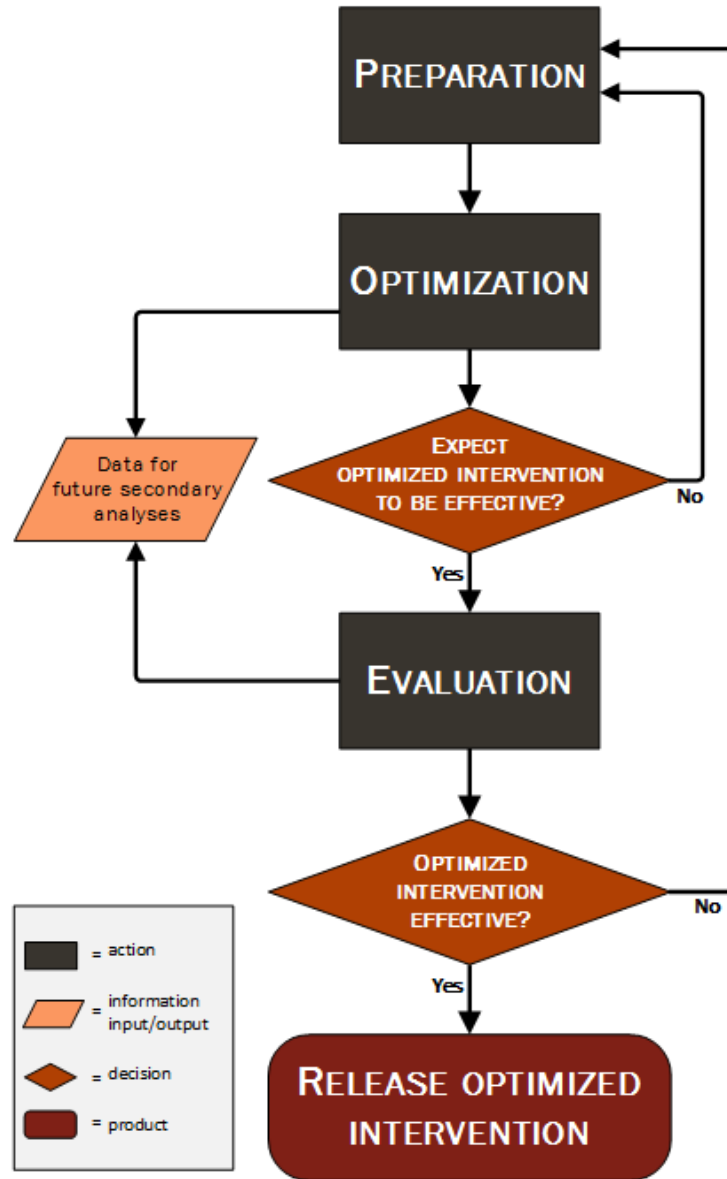
MULTIPHASE OPTIMIZATION STRATEGY (MOST)



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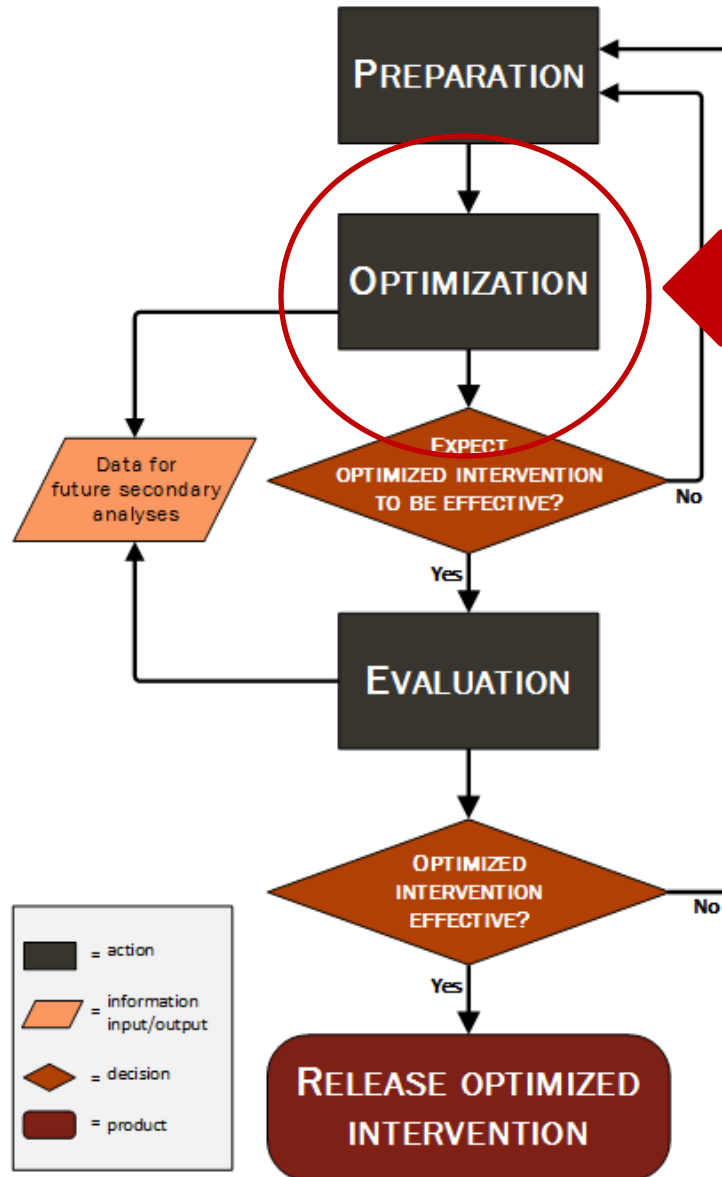


<p>Evaluation and optimization: Both important; not the same thing.</p>	<p>Evaluation: Is the intervention's effect <i>statistically significant?</i></p>	
<p>Optimization: Is the intervention the <i>best possible, given constraints?</i></p>	<p>No</p>	<p>Yes</p>
<p>No</p>	<p>May wish to optimize to improve effect size</p>	<p>Intervention can probably be improved</p>
<p>Yes</p>	<p>Different intervention strategy needed</p>	<p>What we should be aiming for</p>

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MULTIPHASE OPTIMIZATION STRATEGY (MOST)



EXAMPLE APPLICATION OF MOST

- *HealthWise* school-based ATOD/HIV prevention intervention developed by Drs. Linda Caldwell and Ed Smith at Penn State
- Has previously been evaluated in South Africa
- Metropolitan South Education District in South Africa wants to implement *HealthWise* in all its schools
- Question: how to maintain fidelity?
- Metro South allowed us to conduct an experiment

COMPONENTS

- Enhanced teacher training
 - Standard training (one and one-half days) vs. enhanced (three days + two additional days four months later)
- Structure, support, and supervision
 - No additional vs. additional (e.g., weekly text messages; monthly visits from support staff; option to call support staff with questions as needed)
- Enhanced school climate
 - No climate enhancement vs. climate enhancement (e.g., form committee of parents and teachers to promote HealthWise; develop visuals; issue newsletter)

SELECTING AN EXPERIMENTAL APPROACH FOR THE OPTIMIZATION PHASE OF MOST

- We decided to conduct a factorial experiment. Why?
- Enables examination of individual component effects AND
- Statistical power achieved with smaller sample sizes than alternative designs
- BUT they also usually require more experimental conditions than we may be accustomed to
- Experiment uses all 56 schools in district

SELECTING AN EXPERIMENTAL APPROACH FOR THE OPTIMIZATION PHASE OF MOST

- NOTE: ANY experimental design is a possibility
- The SMART, a special case of the factorial experiment, can be used
- Or other experimental designs besides factorial designs
- Or other approaches such as dynamical systems ID or machine learning

COMPARISON OF RESOURCE REQUIREMENTS FOR POWER $\geq .8$, MEDIUM EFFECT SIZE

DESIGN	<i>N</i>	# experimental conditions
3 individual experiments	168	6
Comparative treatment experiment	112	4
Factorial experiment	56	8

HealthWise component selection experiment in South African school district. 56 schools in all; 7 schools assigned to each experimental condition

Experimental condition	N of schools	HealthWise program	Training	Structure, support, & supervision	Enhanced school climate
1	7	✓			
2	7	✓			✓
3	7	✓		✓	
4	7	✓		✓	✓
5	7	✓	✓		
6	7	✓	✓		✓
7	7	✓	✓	✓	
8	7	✓	✓	✓	✓

HOW CAN 7 SCHOOLS PER EXPERIMENTAL CONDITION BE ENOUGH?

- In a factorial experiment you DO NOT compare individual conditions
- Each main effect estimate is based on ALL schools
- Power driven by OVERALL N , NOT per-condition n

Main effect of Training is mean of (5,6,7,8) vs. mean of (1,2,3,4).

Note that all 56 schools are used in estimating the main effect.

Experi- mental condition	N of schools	HealthWise program	Training	Structure, support, & supervision	Enhanced school climate
1	7	✓			
2	7	✓			✓
3	7	✓		✓	
4	7	✓		✓	✓
5	7	✓	✓		
6	7	✓	✓		✓
7	7	✓	✓	✓	
8	7	✓	✓	✓	✓

Main effect of Structure, support, & supervision is mean of (3,4,7,8) vs. mean of (1,2,5,6).

Note that all 56 schools are used in estimating the main effect.

Experimental condition	N of schools	HealthWise program	Training	Structure, support, & supervision	Enhanced school climate
1	7	✓			
2	7	✓			✓
3	7	✓		✓	
4	7	✓		✓	✓
5	7	✓	✓		
6	7	✓	✓		✓
7	7	✓	✓	✓	
8	7	✓	✓	✓	✓

Main effect of Enhanced school climate is mean of (2.4.6.8) vs. mean of (1,3,5,7).

Note that all 56 schools are used in estimating the main effect.

Experimental condition	N of schools	HealthWise program	Training	Structure, support, & supervision	Enhanced school climate
1	7	✓			
2	7	✓			✓
3	7	✓		✓	
4	7	✓		✓	✓
5	7	✓	✓		
6	7	✓	✓		✓
7	7	✓	✓	✓	
8	7	✓	✓	✓	✓

ENGINEERING THE INTERVENTION

- Experiment will give us
 - Main effect of each individual intervention component on outcome variables
 - Also interactions between intervention components
- This information will be used to select the best set of the three components

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TAKE-HOME MESSAGES

- It is possible and feasible to conduct experimentation to examine individual intervention components
- Possible even when cluster randomization is necessary
- Factorial experiments can be really efficient when properly applied and analyzed

FOR MORE INFORMATION:

<http://methodology.psu.edu/ra/most>

This website has

- Suggested reading
- FAQ
- Advice for people writing grant proposals involving MOST

For a brief conceptual introduction, go to YouTube and see my 12-min TED talk: *Reducing smoking deaths: Is it rocket science?*

A FEW ARTICLES

Caldwell, L.L., Smith, E.A., Collins, L.M., Graham, J.W., Lai, M., Wegner, L., Vergnani, T., Matthews, C., & Jacobs, J. (2012). Translational research in South Africa: Evaluating implementation quality using a factorial design. *Child and Youth Care Forum, 41*, 119-136.

Collins, L.M., Baker, T.B., Mermelstein, R.J., Piper, M.E., Jorenby, D.E., Smith, S.S., Schlam, T.R., Cook, J.W., & Fiore, M.C. (2011). The Multiphase Optimization Strategy for engineering effective tobacco use interventions. *Annals of Behavioral Medicine, 41*, 208-226.

Collins, L.M., Dziak, J.J., Kugler, K.C., & Trail, J.B. (In press). Factorial experiments: Efficient tools for evaluation of intervention components. *American Journal of Preventive Medicine*.

Collins, L.M., Dziak, J.R., & Li, R. (2009). Design of experiments with multiple independent variables: A resource management perspective on complete and reduced factorial designs. *Psychological Methods, 14*, 202-224.

Collins, L. M., Nahum-Shani, I., & Almirall, D. (2014). Optimization of behavioral dynamic treatment regimens based on the sequential, multiple assignment, randomized trial (SMART). *Clinical Trials, 11*, 426-434.

Collins, L.M., Trail, J.B., Kugler, K.C., Baker, T.B., Piper, M.E., & Mermelstein, R.J. (2014). Evaluating individual intervention components: Making decisions based on the results of a factorial component screening experiment. *Translational Behavioral Medicine*. doi: 10.1007/s13142-013-0239-7.

Dziak, J.D., Nahum-Shani, I., & Collins, L.M. (2012). Multilevel factorial experiments for developing behavioral interventions. *Psychological Methods, 17*(2), 153-175.