### The Role of Administrative Data in Evidence-Based Policy and Innovation

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### Past Policy Priorities that Spurred Data Solutions

- 1990s: Deadbeat Dads: NDNH
- 1990s: Student loan requirements: National Student (Loan)
   Clearinghouse
- 2000s: No Child Left Behind: State Longitudinal Data Systems
- 2011: ED's Gainful Employment Rule: ED-SSA earnings match
- 2011: ACA implementation: A-87 waivers

# Emerging Priorities: Evidence-Based Policy and Innovation

- Tiered Evidence Grants
- Pay for Success Initiatives
- Performance Partnership Pilots
- House Ways and Means Welfare Reform Discussion Draft
- Ryan-Murray Evidence-Based Policy Commission

#### Who Benefits from Integrated Data?

- Federal, State, and local policymakers
- Government program managers
- Service providers and practitioners
- Consumers
- Researchers
- Philanthropic funders
- General public

### Challenges to Integrating Data

- Leadership vacuum
- Organizational silos and cultural barriers
- Outdated and unclear privacy rules
- Political barriers
- Technology lag
- Accountability for compliance rather than results
- Unfunded costs

#### A Path Forward

- Create a shared vision for integrating data to answer a broad range of important questions, building on existing models
- Foster development of common standards
- Implement exciting prototypes under current law
- Provide education and technical assistance to overcome myths and encourage widespread adoption of integrated data systems
- Identify remaining barriers requiring legislative change

#### Frame a Shared Vision Around Important Questions

- Predictive Analytics: Who will benefit from what services?
- Coordination: How can services be coordinated to achieve greater impact?
- Outcome Measurement: What are outcomes for program participants in multiple domains over the long term?
- Impact Evaluation: What are the impacts of alternative strategies?
- Burden Reduction: How can we reuse data that's already been collected for another purpose?

### Foster Development of Common Data and Data Exchange Standards

 Utilize the National Academy of Sciences and other forums to convene experts from academia, government, and the private sector to vet model standards for integrating data (e.g., NIEM, AISP)

 Ensure standards allow for future innovation that will further lower cost and maximize security

# Create Incentives for States and Localities to Integrate Data

- Through competitions, encourage governors and local government executives to implement integrated data systems to achieve important objectives.
  - Philanthropy: Target resources to jurisdictions using integrated data to tackle problems
  - Federal agencies: Give preference to applicants that will measure outcomes and analyze data from multiple programs

#### **Devise New Prototypes**

- Create data matching portals for national data sets
  - –Link State, local government, or nonprofit organization data to the National Student Clearinghouse's (NSC's) post-secondary education data and SSA's or IRS's earnings data to measure college enrollment, graduation, and earnings.
- Embed researchers inside agencies with high-value data sets
- Apply new technologies developed by other sectors
- Encourage private sector vendors who manage State and local data sets to develop low-cost solutions for linking and analyzing data

#### Provide Education and Technical Assistance

- Debunk widespread myths impeding data and analytical capacity
  - Federal agencies should provide proactive technical assistance to State and local governments explaining how data can be shared without violating privacy statutes and regulations
  - OMB and agencies should clarify rules governing what funds grantees can use to finance data infrastructure and analytical capacity
    - Clarify that data capacity and analysis is a core function of a well-run program that can be financed with "program funds," thus providing a stable source of funding

# Identify Remaining Barriers Requiring Legislative Change

- Through focused efforts to develop and implement data solutions that are consistent with current law, identify remaining legal and financial obstacles the Congress will need to address.
- This work can inform, rather than wait for, the Ryan-Murray Evidence-Based Policy Commission.

If you have ideas for building capacity to integrate data . . .

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